FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

TOGETHER WITH
INDEPENDENT AUDITORS' REPORT

CASS COUNTY EMERGENCY SERVICES BOARD DECEMBER 31, 2024

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors CASS COUNTY EMERGENCY SERVICES BOARD Harrisonville, MO

Report on the Audit of Financial Statements

Opinion

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Cass County Emergency Services Board (a Missouri Public Corporation) as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise the Cass County Emergency Services Board's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of Cass County Emergency Services Board as of December 31, 2024, and the respective changes in financial position, and the respective budgetary comparison for the Governmental Fund, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of, and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors Cass County Emergency Services Board Harrisonville, MO Page Two

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Cass County Emergency Services Boards ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Cass County Emergency Services Board internal control. Accordingly, no such opinion is expressed.

Board of Directors Cass County Emergency Services Board Harrisonville, MO Page Three

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the
 aggregate, that raise substantial doubt about Cass County Emergency Services Board's
 ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 8, Schedule of Changes in Net Pension Liability and Related Ratios on pages 38 through 41, and Schedule of Contributions on page 42 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

DICKEY& HUMBARD, LLC

Dickey & Humbond, LLC

Certified Public Accountants

FEIN: 43-1688484

Harrisonville, MO June 18, 2025

Management's Discussion and Analysis

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Cass County Emergency Services Board's (CCESB) basic financial statements. CCESB's basic financial statements comprise three components: 1) government-wide financial statements 2) fund financial statements, and 3) notes to the financial statements.

Prior to 2017, CCESB implemented the provisions of Governmental Accounting Standards Board (GASB) Statement 68, Accounting and Financial Reporting for Pensions and Governmental Accounting Standards Board Statement 71, Pension Transition for Contributions Made Subsequent to the Measurement Date which replace the requirements of GASB Statements Nos. 27 and 50 as they related to pensions that are provided through pension plans administered by trusts or equivalents arrangements that meet certain criteria.

During 2022, CCESB implemented the provisions of Governmental Accounting Standards Board (GASB) Statement 87, *Leases*. This Statement requires lessees and lessors to report leases under a single model. Under this Statement, a lessor is required to recognize a lease receivable and deferred inflow of resources for each lease and a lessee is required to recognize a lease liability and an intangible right-to-use lease asset.

Government-Wide Statements

The government-wide statements report information about CCESB as a whole using accounting methods similar to those used by private-sector business. There are two government-wide financial statements: the Statement of Net Position and the Statement of Activities.

The Statement of Net Position presents information on all of the assets and deferred outflows of resources, and liabilities and deferred inflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of CCESB is improving or deteriorating.

The Statement of Activities presents information showing how the net position of CCESB changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in futures fiscal periods.

The government-wide financial statements of CCESB consist of the following:

Governmental activities 911 Emergency Services

Management's Discussion and Analysis

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. CCESB uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The fund of CCESB is considered a governmental fund.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate the comparison between governmental funds and governmental activities.

CCESB maintains one individual governmental fund.

Notes to the Financial Statements

The notes provide additional information that is essential to an understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 16-37 of this report.

Management's Discussion and Analysis

Financial Overview

CCESB has a net position of \$21 million. In a condensed format, the table below shows the net position as of December 31, 2024 and 2023.

	Governmental Activities		
	2024	2023	
Current assets	\$ 13,741,158	\$ 13,528,984	
Capital assets	6,936,104	7,714,716	
Right to use leased assets	237,340	294,247	
Total Assets	20,914,602	21,537,947	
Deferred Outflows	31,842		
Current liabilities	135,533	111,006	
Net pension liability	32,921	16,937	
Noncurrent liabilities	180,445	236,341	
Total Liabilities	348,899	364,284	
Deferred Inflows	84,377	793	
Net position: Invested in capital assets -			
Net of related debt	6,936,104	7,714,716	
Unrestricted	13,577,064	13,458,154	
Total Net Position	\$ 20,513,168	\$ 21,172,870	

Management's Discussion and Analysis

The net position decreased by \$659,702 or 3%. The following table shows the changes in net position for 2024 and 2023:

	Governmental Activities		
	2024	2023	
Revenue			
General revenue:			
Sales tax	\$ 2,333,908	\$ 2,261,740	
Other	21,091	1,626	
PSAP/Agency Cost Share	142,824	-	
Interest on investments	458,994	432,000	
Total Revenue	2,956,817	2,695,366	
Program Expenses:			
General government	3,616,519	3,561,265	
Total Program Expenses	3,616,519	3,561,265	
Change in Net Position	(659,702)	(865,899)	
Net Position, Beginning of year	21,172,870	22,038,769	
Net Position, End of year	\$ 20,513,168	\$ 21,172,870	

Governmental Activities

Revenues for governmental activities totaled approximately \$2 million in 2024, and was in the form of sales tax collections.

Expenses for governmental activities totaled approximately \$3.6 million in 2024. Professional services of \$863,663, depreciation of \$841,788, human resources of \$167,008, tower lease of \$79,718 and maintenance contracts of \$1,541,167 were the largest expenses and accounted for 97% of the total expenses.

Management's Discussion and Analysis

Current Economic Events

Financial Analysis, Economic Factors, and Next Year's Budget

The 911 Emergency Services Fund ended 2024 with an unassigned fund balance of \$12,798,047 compared to \$12,907,143 in 2023. Several factors affected operating results.

The 911 Emergency Fund budget is amended throughout the year as deemed necessary. This is primarily done to prevent over expenditures.

During January 2025, the 2025 amended Budget was approved. Sales tax revenue of approximately 1.6 million is expected to be received.

Contact Us

This report is intended to aid our residents and other interested parties in understanding the CCESB's financial condition. Should you have further questions, please contact Marie Beauchamp, RPL, Executive Director, 801 S. Commercial Street, Harrisonville, MO 64701 or call (816) 887-1952.

STATEMENT OF NET POSITION

DECEMBER 31, 2024

ASSETS:	
Cash and Investments (Note 2)	\$ 12,629,001
Taxes Receivable (Note 1)	176,572
Receivables - Other (Note 4)	113,326
Lease Receivable (Note 5)	68,621
Prepaid Expenses	753,638
Capital Assets (Note 3)	
Land, Non-Depreciable	20,599
Other Assets, Net of Accumulated	
Depreciation of \$10,531,469	6,915,505
Right to Use Leased Assets, Net of	
Amortization (Note 6)	237,340
Total Assets	20,914,602
DEFERRED OUTFLOWS OF RESOURCES:	
Deferred Pension Charges (Note 7)	31,842
LIABILITIES:	
Accounts Payable and Accrued Liabilities	60,426
Net Pension Liability (Note 7)	32,921
Noncurrent Liabilities (Note 6)	32,721
Leases Payable, Due within One Year	75,107
Leases Payable, Due in more than One Year	180,445
Ecases Layable, Due in more than One Tear	100,743
Total Liabilities	348,899
DEFERRED INFLOWS OF RESOURCES:	(7.000
Leases (Note 5)	67,960
Deferred Pension Credits (Note 7)	16,417
	84,377
NET POSITION (Note 1):	
Invested in Capital Assets, Net of Related Debt	6,936,104
Unrestricted	13,577,064_
Total Net Position	\$ 20,513,168

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2024

Total	\$ 2,767,521 7,210 841,788	3,616,519	2,333,908 21,091 142,824 458,994	2,956,817	(659,702)	21,172,870	\$ 20,513,168
Charges for Services	· · · · ·		General Revenues: Sales Taxes Other PSAP/Agency Cost Share Interest on Investments	Total General Revenues	Changes in Net Position	Net Position, December 31, 2023	Net Position, December 31, 2024
Expenses	\$ 2,767,521 7,210 841,788	\$3,616,519					
Function/Programs	Governmental Activities: Public Safety Interest Expense Depreciation	Total Governmental Activities					

See Notes to Financial Statements and Independent Auditors' Report.

GOVERNMENTAL FUND

BALANCE SHEET

DECEMBER 31, 2024

	GOVERNMENTAL FUND	
ACCETC.	911 Emergency Services	
ASSETS: Cash and Investments	\$ 12,629,001	
Sales Tax Receivable	176,572	
Receivable - Other	113,326	
Prepaids	753,638	
TOTAL ASSETS	\$ 13,672,537	
LIABILITIES AND FUND BALANCES:		
LIABILITIES: Accounts Payable and Accrued Liabilities	\$ 60,426	
Total Liabilities	60,426	
FUND BALANCES:		
Nonspendable	753,638	
Committed	60,426	
Unassigned	12,798,047	
Total Fund Balances	13,612,111	
TOTAL LIABILITIES AND FUND BALANCES	\$ 13,672,537	

CASS COUNTY EMERGENCY SERVICES BOARD GOVERNMENTAL FUND RECONCILIATION OF FUND BALANCES TO THE STATEMENT OF NET POSITION FOR THE YEAR ENDED DECEMBER 31, 2024

Total Fund Balance for Governmental Fund	\$ 13,612,111
Amounts reported for governmental activities in the Statement of Activities are different because:	
Capital assets used in governmental activities are not financial resources, and are not reported in the funds	6,936,104
Other assets, deferred outflows, liabilities and deferred inflows that are reported in the Statement of Net Position but are not reported in the Governmental funds:	
Right to Use Lease Assets	237,340
Lease Receivable	68,621
Net Pension Assets	31,842
Leases Payable	(255,552)
Deferred Inflows Lease	(67,960)
Net Pension Liabilities	(49,338)
Net Position of Governmental Activities	\$ 20,513,168

STATEMENT OF REVENUES, EXPENDITURES

AND CHANGES IN FUND BALANCES

GOVERNMENTAL FUND

FOR THE YEAR ENDED DECEMBER 31, 2024

	GOVERNMENTAL FUND
	911 Emergency Services
REVENUES:	
Sales Tax	\$ 2,333,908
Other	20,430
PSAP/Agency Cost Share	142,824
Interest Income	458,994
Total Revenues	2,956,156
EXPENDITURES:	1
Current	2,767,773
Capital Outlay	63,175
Total Expenditures	2,830,948
EXCESS (DEFICIENCY) OF REVENUE	
OVER EXPENDITURÉS	125,208
FUND BALANCE, DECEMBER 31, 2023	13,486,903
FUND BALANCE, DECEMBER 31, 2024	\$ 13,612,111
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GOVERNMENTAL FUNDS

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS

TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2024

Net Change in Fund Balance - Total Governmental Funds	\$ 125,208
Governmental Funds report capital outlays as expenditures. However, for the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.	
Capital Asset Additions Depreciation Expense	63,175 (841,788)
Some expenses reported in the Statement of Activities do not require the use of current financial resources and these are not reported as expenditures in governmental funds. Lease	662
Amortization of Right to Use Lease Assets (Over) Under Lease Payable Payments	(7,193)
Pension (expense) benefit for the pension plan measurement year	 234
Change in Net Position of Governmental Activities	\$ (659,702)

STATEMENT OF REVENUES, EXPENDITURES

AND CHANGES IN FUND BALANCES

BUDGET AND ACTUAL

GOVERNMENTAL FUND

FOR THE YEAR ENDED DECEMBER 31, 2024

	911 Emergency Services Fund		
	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES			
Sales Tax	\$ 1,600,000	\$ 2,333,908	\$ 733,908
Other	18,000	20,430	2,430
PSAP/Agency Cost Share	69,413	142,824	73,411
Interest	223,415	458,994	235,579
Total Revenues	1,910,828	2,956,156	1,045,328
EXPENDITURES			
Insurance	17,000	25,628	(8,628)
Advertising	2,500	575	1,925
Dues and Subscriptions	3,000	2,807	193
Office Expense	12,900	13,466	(566)
Professional Services	1,781,191	863,663	917,528
Office Rent	13,200	13,200	-
Human Resources	173,305	167,008	6,297
Maintenance Contracts/Expenses	1,550,396	1,541,167	9,229
Utilities	50,000	44,199	5,801
Tower Lease	85,000	79,718	5,282
Travel/Training	28,000	12,392	15,608
Tower Maintenance	8,500	3,950	4,550
Capital Outlay		63,175	(63,175)
Total Expenditures	3,724,992	2,830,948	894,044
EXCESS (DEFICIENCY) OF			
REVENUES OVER			
EXPENDITURES	\$ (1,814,164)	\$ 125,208	\$ 1,939,372

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Cass County Emergency Services Board (CCESB) operates the 911 emergency services for Cass County, Missouri. CCESB is a political subdivision created on April 3, 2012, in conjunction with a ½ cent sales tax initiative approved by the voters of Cass County.

The financial statements of CCESB have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the government's accounting policies are described below:

A. Reporting Entity

CCESB is governed by a seven member Board of Directors, initially appointed by the Cass County Commissioners. Following the initial appointment, the Board of Directors shall be elected pursuant to RSMO 190.335.10.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements consist of a Statement of Net Position and a Statement of Activities to report information about CCESB as a whole. The Statement of Net Position reports all financial and capital resources. The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment.

Fund financial statements report detailed information about CCESB. CCESB has only one governmental fund.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2024

C. <u>Measurement Focus, Basis of Accounting and Financial Statement</u> Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when a liability is incurred, regardless of the timing of related cash flows.

Governmental funds financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon thereafter to pay liabilities of the current period. For this purpose, CCESB considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recognized when a liability is incurred, as under accrual accounting. However, debt service expenditures are reported only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt are reported as other financing sources.

The District reports the following fund type:

911 Emergency Services - Used to account for the sales tax and other revenues used to finance the operation of the 911 emergency telephone service and operational costs associated with answering and dispatching of emergency calls.

D. Revenue Recognition - Sales Tax

Sales tax is collected by the State of Missouri for CCESB and remitted to CCESB on a monthly basis.

During April 2019, CCESB notified Missouri Department of Revenue that the Capital Lease Obligation was retired. Effective October 1, 2019, the Missouri Department of Revenue reduced the sales tax rate from the previous 1/2 cent rate to 1/8 cent rate.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2024

Sales taxes are recognized when they become available. Available includes those tax receivables expected to be collected within sixty days after year end. Delinquent taxes are considered fully collectible and therefore no allowance for uncollectible taxes is provided.

At December 31, 2024, Sales Tax Receivables were \$176,572.

E. Prepaid Items

In both government-wide and fund financial statements, payments made to vendors for goods or services that will benefit periods beyond the current fiscal year, are recorded as prepaid items when they are deemed material, and it is considered appropriate.

F. <u>Capital Assets</u>

Capital assets include property and equipment, and are recorded at cost for assets purchased or fair market value for contributed assets. These costs are reported in the statement of net position. CCESB defines capital assets as assets with an initial, individual cost of more than \$500 for office furniture and equipment, and \$1,500 or more for communication equipment.

Repairs and maintenance are recorded as expenses while renewals and betterments are capitalized.

Depreciation is provided using the straight-line method over the estimated useful lives as follows:

Computer Equipment	5 Years
Communications Equipment	5-10 Years
Towers	25 Years

G. Leases

CCESB routinely engages in lease agreements to meet operational needs or serve the general public. CCESB uses an incremental borrowing rate as the discount rate. Some contracts include increases to lease payments that are included in the present value at the commencement of the lease or upon measurement. CCESB is the lessee for lease contracts. For short term lease contracts, CCESB recognizes periodic revenue or expenses based upon the provisions of the lease contracts.

DECEMBER 31, 2024

For all lease contracts that meet the financial reporting requirements of GASB lease standards where CCESB is the lessee, CCESB recognizes a lease liability and an intangible right-to-use asset based upon the present value of future payments over the non-cancellable period of the lease contract. Lease right-to-use assets and lease liabilities are reported in the statement of net position. The right-to-use lease assets are amortized using the straight-line basis over the term of the lease. The lease liability is reduced by the principal portion of the lease payments made.

H. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Position.

In the fund financial statements, governmental fund types recognize issuance costs during the current period. The face amount of debt issued is reported as other financing sources.

I. Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. CCESB has two items that meet this criterion - a pension related deferral and contributions made to the pension plan in the current fiscal year.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. CCESB has pension related deferred inflows of resources reported in the government-wide Statement of Net Position. The second item is deferred inflows related to leases where CCESB is the lessor and is reported in the governmental funds balance sheet and statement of net position. The deferred in-flows related to leases are recognized as an inflow of resources (revenue) on the straight-line basis over the term of the lease.

J. Fund Balances

As of December 31, 2024, fund balances of the governmental funds are classified as follows:

Nonspendable Fund Balance - Nonspendable fund balances are amounts that cannot be spent because they are either (a) not in spendable form-such as inventory or prepaid insurance or (b) legally or contractually required to be maintained intact-such as a trust that must be retained in perpetuity.

Restricted Fund Balance - Restricted fund balances when constraints placed on the use of resources are either (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation.

Committed Fund Balance - Committed fund balances are amounts that can only be used for specific purposes as a result of constraints imposed by the Board of Directors. Committed amounts cannot be used for any other purpose unless the Board of Directors removes those constraints by taking the same type of action (e.g., legislation, resolution, and ordinance).

Assigned Fund Balance - Assigned fund balances are amounts that are constrained by CCESB's intent to be used for specific purposes, but are neither restricted nor committed. Intent is expressed by an official to which the Board of Directors has delegated the authority to assign, modify, or rescind amounts to be used for specific purposes.

Unassigned Fund Balance - All amounts not included in other fund balance classifications. Fund Balances may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed, or assigned for those specific purposes.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2024

When both restricted and unrestricted resources are available for use, it is the CCESB's policy to use restricted resources first, then unrestricted resources (committed, assigned and unassigned) as they are needed.

K. Net Position Presentation

GASB requires the classification of net position into three classifications defined as follows:

- (1) Net Investment in Capital Assets includes CCESB's capital assets (net of accumulated depreciation) reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- (2) Restricted Net Position includes assets that have external constraints place on their use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislations. CCESB first utilizes restricted resources to finance qualifying activities.
- (3) Unrestricted Net Position consists of amounts that do not meet the definition of "net investment in capital assets", or "restricted."

L. Budget and Budgetary Accounting

The Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - for each governmental fund type reflects information as presented on the budget submitted by CCESB in accordance with Missouri Revised Statutes, Chapter 67, Section 67.010.

Annual budgets for CCESB are prepared and adopted on the cash basis (budget basis), recognizing revenues when collected and expenditures when paid. The actual results of operations are presented in the Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - for each government fund type in comparison with the budget basis to provide a meaningful comparison of actual results with the budget basis.

GASB STANDARDS

CCESB has applied the provisions of Governmental Accounting Standards Board Statement 68, Accounting and Financial Reporting for Pensions-an amendment of GASB 27, and Governmental Accounting Standards Board Statement 71, Pension Transition for Contributions Made Subsequent to the Measurement Date (effective for periods beginning after June 15, 2014,) which replaces the requirements of GASB Statements Nos. 27 and 50 as they related to pensions that are provided through pension plans administered by trusts or equivalents arrangements that meet certain criteria. The primary objective of these Statements is to improve accounting and financial reporting by state and local governments for pensions. Government employers are now required to recognize as a liability, for the first time, their long-term obligation for pension benefits. The employer liability is to be measured as the difference between the present value of projected benefit payments to be provided through the pension plan for past periods of service less the amount of the pension plan's fiduciary net position. Obligations for employers with cost sharing plans will be based on their proportionate share of contributions to the pension plan. The standard also requires more immediate recognition of annual service cost, interest and changes in benefits for pension expense; specifies requirements for discount rates, attribution methods; and changes disclosure requirements.

The District has applied the provisions of Governmental Accounting Standards Board Statement 65, *Items Previously Reported as Assets and Liabilities*. This Statement establishes accounting and financial reporting standards that reclassify as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities.

The District has applied the provisions of Governmental Accounting Standards Board Statement 87, Leases. This Statement requires lessees and lessors to report leases under a single model. Under this Statement, a lessor is required to recognize a lease receivable and deferred inflow of resources for each lease and a lessee is required to recognize a lease liability and an intangible right-to-use lease asset. The statement also requires additional notes to the financial statements related to the timing, significance and purpose of a government's leasing arrangements. The adoption of GASB Statement No. 87 resulted in the recognition of right to use lease assets and current and noncurrent leases payable.

NOTE 2: CASH AND INVESTMENTS

CCESB complies with various restrictions on deposits and investments that are imposed by state statutes as follows:

Deposits

All deposits with financial institutions must be collateralized in an amount at least equal to uninsured deposits.

Investments

Investments of CCESB at December 31, 2024, are as follows:

Investment Type	Maturity	Amount
Missouri Securities Investment Program-Cash Management Funds	N/A	\$ 9,387,034

Deposits and Investment Balances at December 31, 2024, consisted of:

	Carrying Value	Market Value
Cash & Investments	\$ 12,629,001	\$ 12,629,001

CCESB funds in the Missouri Securities Investment Program are invested in cash management funds in which CCESB has a pro-rata share. The funds are invested in accordance with Section 165.051 and Section 360 of the Missouri Revised Statutes and the cash management fund has a current rating of AAAm by Standard and Poor's.

Custodial Credit Risk

In the case of deposits, there is the risk that in the event of a custodial institution failure, CCESB's deposits may be lost. As required by law, in addition to Federal Deposit Insurance Corporation (FDIC) insurance, the depository banks are to pledge securities to CCESB at least equal to the amount on deposit at all times. At December 31, 2024, CCESB was collateralized, as follows:

	Missouri Securities Investment Program	Community Bank
Cash and Investments on Deposit	\$ 9,387,034	\$ 3,241,967
FDIC	\$ -	\$ 500,000
Corporate Instruments	9,387,034	-
Federal Instruments		6,004,586
Total Collateral	\$ 9,387,034	\$ 6,504,586

Interest Rate Risk

As a means of limiting its exposure to fair value losses caused by rising interest rates CCESB's investment policy requires operating funds be invested primarily in investments so that the investments mature to meet the cash requirements of ongoing operations and long-term debt payments. The stated intent of the policy is to avoid the need to sell investments prior to maturity.

NOTE 3: CAPITAL ASSETS

Capital assets are recorded as capitalized costs in the Statement of Net Position at the time of purchase. Expenditures for purchases of capital assets are recorded in the 911 Emergency Services Fund when paid. The following is a summary of changes in capital assets during the period ended December 31, 2024:

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2024

	De	Balance ecember 31, 2023	A	dditions	Reti	rements	De	Balance ecember 31, 2024
Non-Depreciable:								
Land	\$	20,599	\$	-	\$	_	\$	20,599
		20,599		-		-		20,599
Depreciable:			-					
Office Equipment		19,363		3,405		-		22,768
Communications								
Equipment		7,320,422		59,770		-		7,380,192
Towers	1	0,044,014					10	0,044,014
	1	7,383,799		63,175		-	1	7,446,974
Total Fixed Assets	\$ 1	7,404,398	\$	63,175	\$	-	\$ 1	7,467,573

NOTE 4: RECEIVABLES - OTHER

Receivables - Other is for recoverable federal and state payroll taxes in the amount of \$12,657, and the amount due of \$100,669 on the Software License and Service Agreement's cost share of the annual subscription (Note 8).

NOTE 5: LEASE RECEIVABLE AND DEFERRED INFLOWS

During April 2023, CCESB entered into an agreement with Miami County, KS. In consideration of promises and mutual obligations the CCESB leases portions of a Tower to the County. The initial term commences on the effective date of agreement, and shall continue for a fifteen year period. The agreement will automatically extend for three additional, consecutive five year terms, unless proper notification is given not to renew. An initial lease receivable was recorded in the amount of \$84,950. As of December 31, 2024, the value of the lease receivable is \$68,621. The lessee is required to make monthly fixed payments of \$1,500. The lease has an interest rate of 2.375%. The value of the deferred inflow of resources as of December 31, 2024 was \$67,960. During 2024, CCESB recognized lease revenue of \$16,990.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2024

Deferred Inflows Related to Leases

	December 31, 2023	Additions	Reductions	December 31, 2024
Tower Lease	<u> </u>	\$ 84,950	\$ 16,990	\$ 67,960
Lease Rece	<u>eivable</u>			
	December 31, 2023	Additions	Reductions	December 31, 2024
Tower Lease	\$ -	\$ 84,950	\$ 16,329	\$ 68,621

Total Lease Receivable at December 31, 2024 is as follows:

Year Ending December 31,	Pr	incipal	Inte	erest	Total
2025	\$	16,550	\$	1,450	\$ 18,000
2026		16,947		1,053	18,000
2027		17,353		647	18,000
2028		17,771		229	 18,000
Total	\$	68,621	\$	3,379	\$ 72,000

NOTE 6: LEASES

Right to Use Leased Assets

On December 23, 2012, CCESB entered into an agreement with Kansas City Power & Light to lease space for the purpose of locating radio communications equipment and conducting related radio communications activities. The term of the lease was from December 23, 2012 until December 31, 2017, and will automatically renew for three additional terms of five years each, unless properly notified. The rent shall be \$2,000 per month starting on January 1, 2014, and each year thereafter, the monthly rent shall be increased by 2%.

On November 28, 2012, CCESB entered into an agreement with the City of Belton to lease space for the purpose of constructing, maintaining, and

operating certain radio system equipment. The lease agreement commenced on November 28, 2012, and continues for an initial term of ten years unless terminated sooner. The initial term will automatically extend thereafter for three additional consecutive five year terms unless properly notified. The annual rent for the initial term shall be ten dollars.

On March 25, 2013, CCESB entered into two lease agreements for the right to install, maintain and operate a communication facility. The initial term shall commence on the effective date (June 1, 2013, or the beginning of construction, whichever comes first), and shall continue for a ten year period. The leases will automatically extend for three additional, consecutive five year terms unless properly notified. Monthly rent for the initial term is \$1,500 for the first lease and \$1,875 for the second.

Monthly rent is due on the first day of each month and shall be adjusted annually during the term on each annual anniversary of the effective day by an increase of 4% compounded.

On February 14, 2013, CCESB entered into an agreement with Mid-America Regional Council to sub-lease property and the right to install, maintain and operate a communication facility. The initial term shall commence on February 14, 2013, and continue for a ten year period. The agreement will automatically extend for three additional, consecutive five year terms, unless properly notified. The monthly rent for the initial term is one dollar.

Previously, CCESB entered into an annual lease agreement for office space. The term of the lease commences on January 1, 2022, and terminates December 31, 2024. The lease can be extended at the option of both parties, at the end of the original term for an additional one-year renewal term. Rent was \$1,000 per month, due on or before the 1st day of each month. During October 2022, a motion was passed to renew the lease for an additional year at \$1,100 per month.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2024

The following summarizes lease activity for the year ended December 31, 2024:

-	Balance 12-31-2023	Additions	Retirements	Balance 12-31-2024
Right to use Lease Assets Accumulated Amortization	\$ 436,007 (141,760)	\$ 19,225 (76,132)	\$ - 	\$ 455,232 (217,892)
Net	\$ 294,247	\$ (56,907)	<u> </u>	\$ 237,340
Leases Payable	\$ 305,266	<u> </u>	\$ (49,714)	\$ 255,552

Future minimum lease payments under non-cancelable operating lease agreements at December 31, 2024, are as follows:

Year Ending December 31,	Principal	Interest	Total
2025	\$ 75,107	\$ 7,193	\$ 82,300
2026	80,295	4,675	84,970
2027	85,750	1,985	87,735
2028	14,400	79	14,479
			_
Total	\$ 255,552	\$ 13,932	\$ 269,484

NOTE 7: PENSION PLAN

A. Plan Description

CCESB'S defined benefit pension plan provides certain retirement, disability and death benefits to plan members and beneficiaries. CCESB participates in the Missouri Local Government Employees Retirement System (LAGERS). LAGERS is an agent multiple-employer, statewide public employee pension plan established in 1967 and administered in accordance with RSMo. 70.600-70.755. As such, it is LAGERS responsibility to administer the law in accordance with the expressed intent of the General Assembly. The plan is qualified under the Internal Revenue Code Section 401(a) and is tax exempt. The responsibility for the operations and administration of LAGERS is vested in the LAGERS Board of Trustees consisting of seven persons. LAGERS issues a publicly available financial report that includes the financial statements and supplementary information. This report may be obtained by accessing the LAGERS website at www.molagers.org.

B. Benefits Provided

LAGERS provides retirement, death and disability benefits. Benefit provisions are adopted by the governing body of the employer, within the options available in the state statutes governing LAGERS. All benefits vest after 5 years of credited service. Employees who retire on or after age 60 with five or more years of service are entitled to an allowance for life based upon the benefit program information provided below. Employees may retire with an early retirement benefit with a minimum of 5 years of credited service and after attaining age 55 and receive a reduced allowance.

2024 Valuation

Benefit Multiplier:

2%

Final Average Salary:

3 years

Member Contributions:

0%

Benefit terms provide for annual post retirement adjustments to each member's retirement allowance subsequent to the member's retirement date. The annual adjustment is based on the increase in the Consumer Price Index and is limited 4% per year.

At June 30, 2023, the measurement date, membership in LAGERS is comprised of one inactive member and one active member.

C. Contributions

The employer is required to contribute amounts at least equal to the actuarially determined rate, as established by LAGERS. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year, with an additional amount to finance an unfunded accrued liability. Full-time employees of the employer do not contribute to the pension plan. The employer rate was 17.6% of annual covered payroll.

D. Net Pension Liability

The employer's net pension liability was measured as of June 30, 2024, and the total pension liability used to calculate the net pension liability determined by an actuarial valuation as of February 29, 2024.

E. Actuarial Assumptions

The total pension liability in the February 29, 2024, actuarial valuation was determined using the following assumptions applied to all periods included in the measurements:

Inflation 2.75% Wage Inflation; 2.25% Price Inflation Salary Increase 2.75% to 6.75% including Wage Inflation

Investment Rate of Return 7.00%, net of investment expenses

Mortality rates for healthy retirees were based on 115% of the PubG-2010 Retiree Mortality Table for males and females. Mortality rates for disabled retirees were based upon 115% of the PubNS-2010 Disabled Retiree Mortality Table for males and females. Mortality rates for early retirees were based upon 75% of the PubG-2010 Employee Mortality Table for males and females of General groups and 75% of the PubS-2010 Employee Mortality Table for males and females of Police, Fire and Public Safety groups. Mortality rates for a particular calendar year are determined by applying the MP-2020 mortality improvement scale to the above described tables.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2024

F. Single Discount Rate

Projected benefit payments are required to be discounted to their actuarial present values using a single discount rate that reflects (1) a long-term expected rate of return on pension plan investments (to the extent that the plan's fiduciary net position is projected to be sufficient to pay benefits) and (2) tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date (to the extent that the plan's projected fiduciary net position is not sufficient to pay benefits. The expected rate of return on pension plan investments is 7.00%; the municipal bond rate is 3.97%; and the resulting single discount rate is 7.00%.

Changes in the Net Pension Liability

	Increase (Decreas	e)	
	(a) Total Pension Liability	(b) Plan Fiduciary Net Position	(a) - (b) Net Pension Liability(Asset)
Balances at 12/31/2023	\$ 196,601	\$ 179,664	\$ 16,937
Changes for the year:			
Service Cost	14,447	-	14,447
Interest	14,259	-	14,259
Difference between expected and actual Experience Change in Assumptions Contributions -	14,754	-	14,754
Employer	*	18,315	(18,315)
Net investment Income Administrative	-	9,785	(9,785)
	_	(268)	268
Expense	-	` ,	356
Other (Net Transfer)		(356)	330
Net changes	43,460	27,476	15,984
Balances at 12/31/2024	\$ 240,061	\$ 207,140	\$ 32,921

Plan fiduciary net position as a percentage of the total pension liability	86.29%
Covered-employee payroll	\$ 104,958
Net pension liability as a percentage of covered employee payroll	31.37%

G. Sensitivity of the Net Pension Liability to changes in the discount rate

The following presents the Net Pension Liability of the employer, calculated using the discount rate of:

	1% Decrease 6.00%	Current Single Discount Rate Assumption 7.00%	1% Increase 8.00%
Total Pension Liability Plan Fiduciary Net	\$ 275,278	\$ 240,061	\$ 211,091
Position	207,140	207,140	207,140
Net Pension Liability (Asset)	\$ 68,138	\$ 32,921_	\$ 3,951

H. Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions.

For the year ended December 31, 2024, the employer recognized pension expense of \$18,238. The employer reported deferred outflows and inflows of resources related to the following sources:

DECEMBER 31, 2024

	Deferred Outflows of Resources	Deferred Inflows of Resources
LAGERS:		
Difference in experience	\$ 15,618	\$ (14,508)
Assumption Changes	1,182	(1,909)
Excess investment returns Contributions subsequent	5,806	-
to the measurement date	9,236	
Total	\$ 31,842	\$ (16,417)

The amount reported as deferred outflows of resources resulting from contributions subsequent to the measurement date will be recognized as a reduction in the Net Pension Liability for the year ending December 31, 2024.

Amounts reported as deferred outflows and inflows of resources related to the pensions will be recognized in pension expense as follows:

	Net Deferred	
Ending	O	utflows
December 31	of F	Resources
2025	\$	904
2026		5,377
2027		1,562
2028		(1,265)
2029		(389)
Totals	\$	6,189

NOTE 8: COMMITMENTS

On August 26, 2013, CCESB entered into a reimbursement agreement with the City of Raymore, Missouri (the City) to provide for the terms and conditions under which the City will implement Section 99.848, RSMo, with respect to CCESB. Section 99.848 provides that any district providing emergency services pursuant to Chapter 190 or 321 of the Revised Statutes of Missouri shall be entitled to reimbursement from the Special Allocation Funds as a result of providing emergency services to the Redevelopment project areas. CCESB will receive from the Missouri Department of Revenue all of the 911 tax revenues generated by retail businesses within the Redevelopment Project Areas. The City will calculate that portion of the 911 tax revenues that should be transferred to the City by CCESB for deposit into the appropriate Special Allocation Fund. The City will deliver an invoice to CCESB on a regular periodic basis, which provides notice of the 911 tax revenues generated within the Redevelopment Project Areas that CCESB should transfer to the City for deposit into the appropriated Special Allocation Funds. The remaining 911 tax revenues, generated from within the Redevelopment Project Areas, which are retained by CCESB and not transferred to the City, serves as reimbursement to CCESB under Section 99.848, RSMo.

On July 24, 2013, CCESB entered into a 9-1-1 Interlocal Cooperation Agreement, which replaced the existing Interlocal Cooperation Agreement executed in June 1995. The agreement is between CCESB along with Johnson County, Leavenworth County, Miami County and the Unified Government of Kansas City, Kansas/Wyandotte County, Kansas; Clay County, Jackson County, Platte County, Ray County, Missouri, the City of Excelsior Springs, Missouri, and Mid-American Regional Council. The agreement implements a region-wide modernization of the 9-1-1 emergency system used by public safety answering point, sharing the operational, administrative and maintenance costs of the regional 9-1-1 system on a per capita basis, and establishes an oversight policy and coordinating committee for the ongoing management of the regional 9-1-1 system.

During August 2014, CCESB entered into an agreement with the City of Harrisonville, Missouri. In consideration of promises and mutual obligations the City leases to CCESB sufficient ground space for the Tower, and CCESB leases portions of the Tower to the City. The initial term commences on the effective date of agreement, and shall continue for a fifteen year period. The agreement will automatically extend for three additional, consecutive five year terms, unless proper notification is given not to renew.

During November 2015, CCESB entered into an agreement with Everbridge, Inc. for a mass notification system. The contract was for three years. The fee for the first year was \$37,366, with a one-time implementation and set up fee of \$2,371. The fee for each of the next two years was \$37,366. The first payment was made during January 2016. During November 2018, CCESB exercised its first option year of the two written in the original contract. The fee paid during 2018 for the period November 2018 to November 2019 was \$43,616. During October 2019, CCESB exercised its second year option. The fee paid during 2019 for the period November 2019 to November 2020 was \$42,116. During September 2020, CCESB approved the renewal from November 2020 through November 2021. The fee paid was \$44,222. During September 2021, CCESB approved the renewal from November 2021 through November 2022. The fee paid was \$46,433. During September 2022, CCESB approved the renewal from November 2022 through November 2023. The fee paid was \$48,755. During September 2023, CCESB approved the renewal from November 2023 through November 2024. The fee paid was \$51,192. During September 2024, CCESB approved the renewal from November 2024 through November 2025. The fee paid was \$51,192.

During July 2020, a motion was approved to accept a two year maintenance plan for Communication Recording Systems at the five PSAP locations with Equature, at \$12,771 per year. During February 2022, the maintenance contract was renewed for five years. The payments are \$19,242 for the first year and \$28,896 for years two through five.

On September 25, 2013, CCESB approved the Metropolitan Regional Radio System User Agency Master (MARS) Site Port Agreement with Kansas City, Missouri for six ports for a 5-year term beginning June 1, 2015 through May 31, 2020 with annual payments ranging from \$72,645 through \$73,369 as defined in the agreement. Subsequent to the initial term, the MARS Agreement has been continued on an annual basis with an escalator built in.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2024

During May 2022, a motion was approved to accept a Software License and Service Agreement with Central Square Technologies, LLC in the amount of \$1,068,343, which consists of the \$714,848 service fee and the first annual subscription fee in the amount of \$353,495. At December 31, 2024, CCESB had paid 80% of the \$714,848. The remaining 20% and annual maintenance fee are due at Go live. Then \$353,495 will be due annually for the next four years. During August 2024, the first annual subscription was paid for the period August 31, 2024 through July 31, 2025. CCESB entered into an intergovernmental operating agreement with parties that share in the service to contribute to the annual subscription cost in the amount of \$142,824. At December 31, 2024, \$42,155 was received and \$100,669 was reflected in Receivables - Other. At December 31, 2024, CCESB recognized expense of \$87,780 and recognized a prepaid expense of \$122,891.

During June 2023, a motion was approved to accept an agreement with Motorola Solutions, Inc. for ongoing Astro 25 System Support Services. The payment schedule is yearly for four years. The year one payment was made in 2023 for the period July 1, 2023 through June 30, 2024. The year two payment was made in 2024 for the period July 1, 2024 through June 30, 2025.

At December 31, 2024, CCESB recognized expense of \$754,324 and a prepaid expense of \$387,698.

Year	
1	\$ 733,252
2	775,396
3	806,077
4	834,024
Totals	\$ 3,148,749

During April 2023, CCESB entered into an agreement with Miami County, KS. In consideration of promises and mutual obligations the CCESB leases to CCESB sufficient ground space for the Tower, and CCESB leases portions of the Tower to the County. The initial term commences on the effective date of agreement, and shall continue for a fifteen year period. The agreement will automatically extend for three additional, consecutive five year terms, unless proper notification is given not to renew.

NOTE 9: RISK MANAGEMENT

CCESB is exposed to various risks of loss related to torts; theft of damage to, and destruction of assets, errors and omissions; workers' compensation, and natural disasters for which CCESB carries commercial insurance. There have been no significant reductions in insurance coverage from the prior year.

NOTE 10: SUBSEQUENT EVENTS

Events that occur after the Statement of Net Position date but before the financial statements were available to be issued must be evaluated for recognition or disclosure. The effects of subsequent events that provide evidence about conditions that existed at the Statement of Net Position date are recognized in the accompanying financial statements. Subsequent events, which provide evidence about conditions that existed after the Statement of Net Position date, require disclosure in the accompanying notes. CCESB has evaluated subsequent events through June 18, 2025 (the date the financial statements were available to be issued) and concluded that the following subsequent events required recognition in the financial statements and disclosure in the notes to the financial statements.

During February 2025, CCESB approved the purchase of a generator in the amount of \$80,690 from Motorola Solutions for the Garden City RF Site.



CASS COUNTY EMERGENCY SERVICES BOARD

SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS

DECEMBER 31, 2024, 2023, 2022, 2021, 2020, and 2019

Total Pension Liability	2024	2023	2022	2021	2020	2019
Service Cost Interest on Total Pension Liability Changes of Benefit Terms Difference between Expected and Actual Experience	\$ 14,447 14,259 	\$ 13,420 12,048 -	\$ 4,400 9,734 - 14,487	\$ 7,039 11,166 (28,080)	\$ 10,389 9,858 - - (566)	\$ 10,083
Changes of Assumptions Benefit Payments, including Refunds Net Change in Total Pension Liability	43,460	31,079	28,621	(13,648)	189'61	975,61
Total Pension Liability - Beginning	196,601	165,522	136,901	150,549	130,868	
Total Pension Liability - Ending (a) Plan Fiduciary Net Position	\$ 240,061	\$ 196,601	\$ 165,522	\$ 136,901	\$ 150,549	\$ 130,868
Contributions - Employer Contributions - Employee Net Investment Income Benefit Payments, including Refunds Pension Plan Administrative Expense Other (Net Transfer)	\$ 18,315 9,785 (268) (356)	\$ 17,856 - 5,791 - (305) (395)	\$ 16,293 96 (221) (340)	\$ 3,663 - 30,370 (206) (96)	\$ 13,932 1,247 - (135) (368)	\$ 13,484 - 5,153 - (121) (359)
Net Change in Plan Fiduciary Net Position	27,476	22,947	15,828	33,731	14,676	18,157

See Independent Auditors' Report.

CASS COUNTY EMERGENCY SERVICES BOARD

SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS

DECEMBER 31, 2018, 2017, 2016 and 2015

	2018	2017	2016		2015
Total Pension Liability					
Service Cost Interest on Total Pension Liability Changes of Benefit Terms	\$ 9,738 7,107	\$ 9,496 5,990	e.	9,151 4,560 -	\$ 8,834 3,477
Difference between Expected and Actual Experience Changes of Assumptions Benefit Payments, including Refunds	1,209	(202)	ν.	155 5,682	2,474
Net Change in Total Pension Liability	18,054	15,284	19	19,548	14,785
Total Pension Liability - Beginning	93,238	77,954	58	58,406	43,621
Total Pension Liability - Ending (a)	\$ 111,292	\$ 93,238	\$ 77	77,954	\$ 58,406
Plan Fiduciary Net Position					
Contributions - Employer	\$ 12,798	\$ 11,760	\$	1,016	\$ 10,518
Net investment income Benefit Payments, including Refunds Pension Plan Administrative Expense Other (Net Transfer)	,230 (85) (348)	3,014 - (84) (270)		(84)	(93) 1,432
Net Change in Plan Fiduciary Net Position	19,595	16,420	10	10,626	12,237

See Independent Auditors' Report.

CASS COUNTY EMERGENCY SERVICES BOARD

SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS

DECEMBER 31, 2024, 2023, 2022, 2021, 2020, and 2019

	2024	2023	2022	2021	2020	75	2019
Plan Fiduciary Net Position - Beginning	\$ 179,664	\$ 156,717	\$ 140,889	\$ 107,158	\$ 92,482	649	74,325
Plan Fiduciary Net Position - Ending (b)	\$ 207,140	\$ 179,664	\$ 156,717	\$ 140,889	\$ 107,158	€9	92,482
Net Pension Liability/(Asset) - Ending (a) - (b)	\$ 32,921	\$ 16,937	\$ 8,805	\$ (3,988)	\$ 43,391	\$9	38,386
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	86.29%	91.39%	94.68%	102.91%	71.18%	70.	%10.67%
Covered-Employee Payroll	\$ 104,958	\$ 94,557	\$ 91,444	•	\$ 73,105	64	71,322
Net Pension Liability as a Percentage Of Covered Employee Payroll	31.37%	%16'L1	9.63%	N/A	29.35%	53.	53.82%

See Independent Auditors' Report.

SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS CASS COUNTY EMERGENCY SERVICES BOARD DECEMBER 31, 2018, 2017, 2016 and 2015

2015	\$ 15,447	\$ 27,684	\$ 30,722	47,40%	\$ 63,597	48.31%
2016	\$ 27,684	\$ 38,310	\$ 39,644	49.14%	\$ 65,133	60.87%
2017	\$ 38,310	\$ 54,730	\$ 38,508	58.70%	\$ 66,436	57.96%
2018	\$ 54,730	\$ 74,325	\$ 36,967	66.78%	\$ 68,852	53.69%
	Plan Fiduciary Net Position - Beginning	Plan Fiduciary Net Position - Ending (b)	Net Pension Liability/(Asset) - Ending (a) - (b)	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	Covered-Employee Payroll	Net Pension Liability as a Percentage Of Covered Employee Payroll

See Independent Auditors' Report.

SCHEDULE OF CONTRIBUTIONS

DECEMBER 31, 2024

Contribution As Percentage	16.60	17.00	18.00	18.70	18.80	19.00	19.20	19.20	17.30	17.60
Covered Employee Payroll	\$ 64,917	66,215	68,271	71,026	72,802	56,588	37,583	94,557	103,224	104,958
Contribution Deficiency	· •	Ī	477		•	•	1	•	1	1
Contribution In Relation	\$ 10,776	11,257	12,289	13,282	13,687	10,752	7,216	18,155	17,858	18,473
Actuarially Determined Contribution	\$ 10,776	11,257	12,766	13,282	13,687	10,752	7,216	18,155	17,858	18,473
Fiscal Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024

See Independent Auditors' Report.